



## 2018 PeaceNexus Call for Proposals - Overview

PeaceNexus is a privately funded Swiss-based Foundation. We provide a range of capacity building services to help our partners multiply their contribution to building peace.

We provide support for:

- organisational development for peacebuilding champions
- conflict sensitivity and peacebuilding integration for organisations working in conflict settings
- inclusive dialogue with business to develop solutions to local peacebuilding challenges

**While we also provide support to governmental and business actors, this call for proposals is only for non-governmental and non-profit organisations interested in receiving this support.** We support international organisations and also organisations from the regions we focus on. For this call, we are accepting applications from organisations registered in: Albania, Bosnia & Herzegovina, Burkina Faso, Croatia, Kazakhstan, Kosovo, Kyrgyzstan, Macedonia, Montenegro, Myanmar, Niger, Senegal, Serbia, Tajikistan, Uzbekistan, as well as applications from international organisations conducting operational work in at least 5 countries.

This overview introduces the different areas (Lots) of our support as well as our partnership approach. We hope that it will help you to quickly determine if this call is relevant for you.

Before putting together an application you are strongly advised to consult the documentation specific to the lot you are interested in. These documents below give additional information on our support, including through concrete examples and frequently asked questions (FAQs) specific to each lot.

**Applicants need to fill a webform and upload their application by the 24th of June (23.59pm CET). Only complete applications submitted in French or in English can be considered. Applicants may only apply to one lot.**

### What is this grant call about?

Our 2018 call has three lots, according to the three areas of support that PN specialises in:

#### **Lot 1 Organisational Development (OD) Support**

##### **Helping peacebuilding champions become more effective**

<b>Rationale</b>	<p>We believe that if peacebuilding organisations manage to overcome internal challenges, then their interventions will be delivered more effectively and they will make more relevant, inclusive and sustainable contributions to peacebuilding.</p> <p>Our Organisational Development (OD) support is informed by the idea that dedicated resources can create a space for self-reflection and an opportunity for an organisation to address what impedes its ability to effectively deliver on its</p>
------------------	---

	mission. While OD processes need to be fully owned internally to be successful, we believe that process accompaniment by a third party such as PeaceNexus can nevertheless facilitate a transformation that is difficult to achieve alone.
<b>For whom</b>	Non-profit and non-governmental organisations, including networks and foundations, that have peacebuilding at the core of their mandate AND want to increase their effectiveness by overcoming key organisational challenges.
<b>Type of support</b>	Facilitated process of organisational change, for example to help your organisation clarify its identity and positioning; improve its ability to assess results and strengthen organisational learning; improve its governance mechanisms and practice.  For concrete examples of past and current OD processes supported by PeaceNexus, consult the links mentioned in the <a href="#">OD concept note</a> .

### Lot 2 Conflict sensitivity and peacebuilding integration support (CS)

#### Helping organisations working in conflict settings operate more responsibly and effectively

<b>Rationale</b>	We believe that if organisations working in conflict settings manage to better understand the relation between their work and conflict and adapt their systems and operations on that basis, they will be able to not only reduce the risk of unintentionally exacerbating tensions but also, where relevant, increase their positive contributions to social cohesion and peace.  Our conflict sensitivity support is informed by the idea that a long-term approach is needed to enable organisations to change the ways they work and make those changes stick. We believe conflict sensitivity is not about conflict avoidance but about enabling organisations to make informed choices and act responsibly and effectively in complex conflict-affected environments. We also believe that more actors, and new kinds of actors, have roles to play in peacebuilding. We are therefore ready to help organisations that want to increase their engagement in peacebuilding to realise that ambition.
<b>For whom</b>	Peacebuilding, humanitarian, development and multi-mandate organisations, as well as foundations, that work in conflict-affected environments AND want to better understand and adapt to conflict dynamics AND/OR increase their engagement in peacebuilding work.
<b>Type of support</b>	Facilitated change process to: improve your organisation's ability to analyse its operating context and conflict dynamics; understand how your interventions affect and are affected by conflict; help your organisation integrate conflict sensitive approaches in its systems and programmes; and/or strengthen your organisational capacities to engage in peacebuilding work  For concrete examples of past and current CS processes supported by PeaceNexus, please consult the links mentioned in the <a href="#">CS concept note</a> .



**Lot 3 Inclusive Dialogue with Business (IDB) Support**  
**Supporting collaborative solutions to local peacebuilding problems**

<b>Rationale</b>	<p>We believe that while economic development has a high potential positive impact on peacebuilding, it is also often a source of conflict in fragile environments. We see that in complex contexts, these challenges cannot be resolved by a single actor, but require a collective response that brings companies, communities and governmental actors together.</p> <p>Our inclusive dialogue with business support is informed by the idea that if we strengthen the quality of the process and the capacity of participants to engage in informed dialogue, we will create the pre-conditions for participants to co-develop solutions and increase the sustainability of the decisions reached.</p>
<b>For whom</b>	<p>Civil society organisations – both those directly affected by economic development and those closely connected to affected communities (e.g. Community-based organisations, local associations) – that want to strengthen their capacity to convene or participate in inclusive dialogue with business; and civil society organisations that have been closely involved in dialogue processes with business actors and have an ambition to produce learning and recommendations from them to influence policy.</p>
<b>Type of support</b>	<ul style="list-style-type: none"> <li>• Support to prepare for and/or convene <u>preventive and problem-solving dialogue processes</u> with the private sector, including through capacity-building support (mediation, facilitation, negotiations) and logistics support.</li> <li>• Support to <u>learning and influencing actions</u>, including through research assistance to capture case study learning and through targeted outreach and influencing strategies.</li> </ul> <p>For concrete examples of past and current IDB processes supported by PeaceNexus, consult the links mentioned in the <a href="#">IDB concept note</a>.</p>

**What are the eligibility criteria?**

In 2018, we welcome applications from:

- **Non-governmental and non-profit local, national and regional organisations registered in our focus regions/countries:**
  - The Western Balkans: Albania, Bosnia & Herzegovina, Croatia, Kosovo, Macedonia, Montenegro, Serbia
  - Central Asia: Kyrgyzstan, Tajikistan, Kazakhstan, Uzbekistan
  - West Africa: Burkina Faso, Niger, Senegal
  - Myanmar
- **Non-governmental and non-profit international organisations conducting operational work in at least 5 countries (including outside our focus regions)**
- Applicant organisations need to have a bank account and publish annual financial reports.



- You will also need to confirm in your application that you are not already receiving a grant from PeaceNexus Foundation.
- Due to legal constraints, we can only support activities that will not violate the [USA PATRIOT Act](#) (18 U. S. C. §2339B).

**What are the selection criteria?**

<b>Lot 1: Organisational development</b>	<b>Lot 2: Conflict-sensitivity and peacebuilding integration</b>	<b>Lot 3: Inclusive Dialogue with Business</b>
<ul style="list-style-type: none"> <li>• Relevance: Demonstration of applicants’ current and potential peacebuilding impact in a given context</li> <li>• Change potential: Demonstration of applicants’ readiness and ability to engage in an organisational change process.</li> </ul>	<ul style="list-style-type: none"> <li>• Relevance: Demonstration of applicants’ impact or influence of the applicant organisation in conflict-affected context(s)</li> <li>• Change potential: Demonstration applicants’ readiness and ability to engage in an organisational change process for conflict sensitivity or peacebuilding integration.</li> </ul>	<ul style="list-style-type: none"> <li>• Relevance: Demonstration of the potential peacebuilding impact of issue at stake.</li> <li>• Change potential: suitability of dialogue for change.</li> <li>• Demonstration of positioning and convening or influencing power of applicant.</li> </ul>

**What is the financial allocation under this call?**

The overall indicative amount made available under this call is 400’000 CHF. PeaceNexus typically selects up to 15 partners per call.

The amount allocated per organisation typically ranges from 15’000 CHF to 40’000 CHF. In each case our financial contribution will be based on the particular needs of the process and on the scale of operations and the absorption capacity of our partner.

**What does PeaceNexus support entail?**

**PeaceNexus’ contribution includes more than a financial contribution. As an engaged partner our support includes:**

- **Direct process accompaniment from PeaceNexus:**

We support our partners throughout the partnership, from process design to the final steps of implementation (see also below: [what will be PeaceNexus partnership approach if we are selected](#)). We visit each partner after their selection to facilitate a participatory assessment of the challenges to address through the PeaceNexus support. The agreed objectives and roadmap will form the basis of a Grant Offer Letter, which is the contractual basis of PeaceNexus’ financial investment. While our role is largely defined by what our partners want help with, at the beginning of the process it usually involves helping the partner select and contract the relevant external experts. As



the process unfolds, our role includes monitoring process developments, providing feedback and input and assisting our partner where needed on the roadmap implementation in order to achieve their overall change or dialogue objectives.

- **Financial contribution to cover costs directly associated with the process**

The budget and total amount allocated to each partner is determined by the roadmap which we jointly establish after the initial kick-off visit. It covers the costs of external consultants and possibly additional thematic or technical expertise, as well as expenses directly related to the process (typically logistics costs related to meetings). **By providing the direct accompaniment mentioned above, we play a complementary role to external consultants**, for example by helping partners to make the best use of the support they receive.

### [What is outside of the scope of PeaceNexus support and cannot be funded?](#)

**PN grants are neither operational project funding nor core funding and the following costs are not eligible:**

- Operational activities (any kind of project or programme activities)
- Core funding
- Staff costs (EXCEPT for Lot 3 where a portion of staff costs may be covered. See [IDB concept note](#))
- Administrative overhead costs
- Equipment, furnishings or office rent
- Financial audits
- Tuition for degree programs
- Accreditation processes
- Campaigns for building capital/endowments
- Recurring staff or board expenses
- One-off trainings and other capacity building measures unrelated to the broader objectives

### [What is the application and selection process?](#)

Application process: [step-by-step indications](#)

- If you are interested in applying, please make sure to thoroughly read this overview, as well as specific documentation related to the lot you are interested in. Since our limited capacities are dedicated to our current partners, we cannot discuss inquiries regarding the call on the phone or in person. Please only contact us with questions that are not covered by our call documents and FAQs and only by email at [NGO@peacenexus.org](mailto:NGO@peacenexus.org) (**no phone inquiries**)
- Applicants may apply to one lot only. Organisations applying to more than one lot will be disqualified.
- Please make sure to consult to develop your application collectively and to mention who was involved in your application form
- Once your application is finalised, please visit the [Application Portal](#) and: 1) fill in the webform (requesting basic information about your organisation) 2) upload your application form. The



deadline for applications is 24 June (23.59pm CET). Please kindly note that only complete applications submitted in French or English can be considered.

- Once you submit your application, you will receive an automated confirmation of reception.
- There is no need to follow up with us from your side and due to time constraints, we will only get in touch if we need clarification about your application or if you have been shortlisted.
- If you do not hear back from us by end of September, your application has not been successful this time. In this case do not hesitate to re-apply next year.

### Special provisions

- As a general rule, we do not accept applications on behalf of others. However, in exceptional cases we accept fiscal sponsorship by another organisation. For example, a network whose secretariat is hosted by a member organisation can apply through its host organisation – but the primary applicant needs to develop and fully own it. If this is the case, briefly explain your organisation's setup and the reason for not being a legal entity.
- We only accept applications from local organisations based in our focus countries and from international actors. However, we can accept applications from regional organisations or networks covering our focus countries but based elsewhere in the sub-regions. For example, an organisation based in Ghana may apply, provided that it has also significant activities in our West Africa focus countries, namely Burkina Faso, Senegal and/or Niger. If this is the case, briefly explain the involvement of your organisation in our focus countries.

### Selection process

Every year we receive a large number of applications of which many are of high quality. We have put systems in place to ensure our review is rigorous and objective, and all eligible applications will be assessed against a detailed set of selection criteria. **But the final decision will be taken by the Board of PeaceNexus in September**, based on a shortlist presented by our team. Ensuring diversity and achieving balance between regions and lots within our portfolio will also be taken into consideration.

### Indicative timeline

- Launch of the call: 8 May
- Deadline for submission of applications : 24 June
- Publication of list of selected partners on our website : by 30 September
- Kick-off workshops with selected partners: September – November

### [If selected, what will the partnership with PeaceNexus look like and how long will the support last?](#)

**Our partnership approach is demand-driven, participatory and based on mutual trust.**

We believe that change and dialogue processes can only be successful if those expected to make it happen are actively involved in shaping it. We also strive to create partnerships based on mutual trust and **confidentiality**, and shaped by regular communication, including on challenges encountered along the way.

Since we remain in close touch with our partners throughout their processes, our **reporting requirements are light**. We only ask for a brief and learning narrative report at the end of a support



cycle, and a financial report reflecting the actual expenses. To reflect on our practice and to monitor progress, we conduct annual online surveys with our partners, and we conduct evaluations of selected partnerships once they have ended.

In our experience implementing organisational change, embedding conflict sensitive practice or conducting inclusive dialogue with business often takes more time than anticipated. For this reason, we strive to adapt and stay engaged as long as this flexibility serves our partners, and that we see them moving towards their goals. This can last several years.

Once a support cycle comes to an end, we review the results with you. **If you are making progress but your change or dialogue process requires more time and effort than anticipated, we may extend our commitment to your organisation through a follow-on grant** (pending approval of our Board).